

West Melton School

Te Kura o Papatahora

2018 Charter

Vision: Innovative | Auaha, Connected | Tūhono, and Empowered | Whakamama learners, Driving their passion for learning

Charter Consultation process

- Commenced Charter review process November 2017
- Community Workshop September 2017
- Board and staff review of 2017 Charter to inform decisions and future direction for 2018
- Friends of West Melton School contributions
- Kāhui Ako | Ngā Peka o Tauwhare KāKaho discussions and directions
- National Priorities pāngarau/maths, pūtaiao/science, te reo matatini (pānui, tuhituhi, kōrero), reading and writing and digital fluency

VALUES						
Determination	Respect	Integrity	Vitality	Empathy	Resilience	
Aumangea	Whakaute	Ngākaupono	Hiringa	Aroha	Manawaroa	



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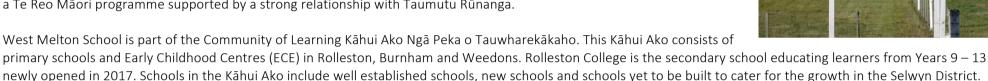
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Introduction

West Melton School was opened in 1871 as a small school servicing part of rural Canterbury. As West Melton village became more established the school was relocated to its current location.

West Melton School is a decile 10 full primary school educating learners from Year 0 to Year 8 situated on the Canterbury Plains, west of Christchurch, some fifteen minutes travel from the outskirts of the city. The school provides full and varied innovative learning environments catering for the needs of our future focused learners. This includes language skills, a conceptual based curriculum supporting learning, inquiry, technicraft for our Intermediate learners (offsite) and significant digital technology resources including BYOD from Years 4 to 8. The school also has a strongly supported Kapa haka group and a Te Reo Māori programme supported by a strong relationship with Taumutu Rūnanga.



An enhanced Intermediate years programme, including leadership opportunities, supports learners as *globally, connected and innovative learners driving their passion for learning.*

Exciting opportunities continue for West Melton School. In 2016-17 a new two-storey block was constructed to cater for strong roll growth. The school continues to remain focused on developing further strategies to effectively monitor resources and development with the continued growth of the region.

Increased demand on housing on the west side of Christchurch, as families relocate, has seen a large portion of land made available to housing development resulting in a



large increase in population and changing demographics for the area. The resulting growth in the community is a key focus for the Board and school leadership. Between 2010 and 2018 the school roll has risen from 260 to a predicted 500 learners at the end of 2018. In 2018 the Selwyn district remains the fastest growing region in New Zealand, with West Melton being no exception to this growth.



Our Community

West Melton School has always enjoyed a supportive partnership with the wider community. In addition to providing high quality education for learners, the school provides the community with access to pool facilities, cricket pitch, playing fields, an ANZAC Memorial, a BMX track and playgrounds while enjoying financial support and strong parental co-operation. The school continues to play an active role within the community through associations, support and representation on a number of local organisations and community bodies.

Once a traditional farming area, the district now supports a wide variety of agricultural and horticultural ventures along with owner-operated businesses. West Melton community is in the midst of a transformation from a small village into a town, with four new residential subdivisions now immediately adjacent to the school. The Wilfield subdivision, completed early in 2017, will eventually fill to accommodate 216 households. A retail complex across the road from the school was opened in November 2016. The majority of parents commute into Christchurch city for work. A number of our learners catch the three school buses to school.

As the population has increased, so has its diversity. From rural origins the area now has a growing suburban environment with an increasing multicultural aspect. The school understands the need to keep abreast of these changes and is focused on creating active communication channels with the community, local businesses, cluster schools and individual parents alike. Most residents own their own homes and live in the district as a matter of lifestyle choice.

The school enjoys the benefit of a strong and active 'Friends of West Melton School' (FOWMS) team. The FOWMS organises regular fundraising activities that provide both a valued stream of financial income to the school, and raises the profile of the school in the West Melton community and the greater Selwyn district. New parents to the school and community are welcomed by this group and are provided with ideal support structures and networking opportunities.

With the strong support from our community comes the high expectations and involvement of parents within the school. The West Melton School Board of Trustees has

undertaken to actively and regularly engage with the community, including our Māori community, through information evenings, website, community surveys and the school newsletter on matters relating to the governance of our school.



Te Ao Māori (Recognising New Zealand's Bicultural Identity)

The West Melton School community are committed to ensuring Māori learners are enjoying and achieving educational success as Māori

The Board and school leadership are committed to embedding Tikanga-a-Iwi and Te Reo Māori within the school during the year. This is achieved through:

- Incorporating the Māori name of our school (Te Kura o Papatahora), gifted by our local Iwi in 2013, into our school branding
- Providing professional development for staff in Tikanga-a-lwi
- Working with Te Taumutu Rūnanga on enhancing curriculum and opportunities for learners
- Teaching Te Reo Māori to an elementary level (greetings, counting, colours, basic vocabulary)
- Provision of extension opportunities for learning Te Reo Māori
- Singing of waiata, use of karakia and whakatauki are incorporated into regular community practices
- Attending hui and initiatives and consulting with Ngāti Moki Marae at Taumutu
- Partnering meaningfully with our Māori and Pasifika whānau and wider community
- Using Māori salutations in emails, letters and newsletters
- Kapa haka in preparation for public performances
- Junior Kapa haka Years 2 and 3
- Using Te Reo Māori greetings/mihimihi in formal public addresses

West Melton School acknowledges and celebrates learners from other cultures. We reflect New Zealand's cultural diversity by:

- Incorporating and acknowledging cultural celebrations and festivals into community programmes
- Integration of cultural perspectives throughout all teaching and learning
- Engaging cultural advisors, cultural dance/food festivals

Māori Responsiveness Plan

If Whānau request a higher level of Tikanga and Te Reo than at present evident in our school's Māori programme, the Board of Trustees, staff and family will discuss and explore the following options:

- Explain the existing programmes
- Extend the existing programmes if and as appropriate
- Discuss the feasibility of collaborating with Kāhui Ako
- Use of community resource to enhance any of the above

Expectations

Delivery and achievement of the Strategic Plan relies on support and partnerships with parents and caregivers, teachers, the Board and our learners. Therefore this section outlines the expectations we have.

Parents / caregivers / whānau will:

- Take an active part in supporting the school to achieve the vision
- Be role models promoting ICE DRIVER
- Be open minded about new ideas and initiatives
- Become familiar with the operations of the school
- Support their child's learning
- Feel welcomed at the school
- Communicate respectfully with staff, at all times

Staff will:

- Provide the very best learning opportunities and experiences for all learners
- Be positive, fair and consistent
- Communicate respectfully with parents, at all times
- Welcome visitors, parents and learners
- Listen openly to concerns of parents and learners
- Be enthusiastic and positive
- Apply resources to meet the school's priorities so that achievement is supported and learners are engaged
- Be role models promoting ICE DRIVER

Board of Trustee members will:

- Delegate operational management of the school to the Principal
- Develop and review the Charter and Budget
- Operate transparently and communicate professionally with the school community
- Apply resources to meet the school's priorities so that achievement is supported and learners are engaged
- Be role models promoting ICE DRIVER
- Communicate respectfully with parents and staff

Learners will:

- Be prepared to learn
- Always do their best
- Be inclusive
- Will respect themselves, others and property
- Take risks
- Believe in themselves having a Growth Mindset
- Be role models promoting ICE DRIVER

Strategic Plan 2018 - 2020

Vision
Innovative, Connected and Empowered learners driving their passion for learning
Ngā Peka o Tauwharekākaho
Vision: Build relationships, systems and practices that enhance hauora of learners, staff and

families

Strategic Theme	Strategic Goals
Learning	Learners will be Innovative, Connected, and Empowered (ICE). They will DRIVE their passion for learning
	Learners will be achieving at or above the New Zealand Curriculum levels for Reading, Writing and Mathematics
	Māori and Pasifika learners are engaged in their learning
	Learners with special learning needs are supported in their learning so they can progress in relation to the New Zealand Curriculum and fully participate in and contribute to the school and their community environment
	Leverage digital technology to accelerate access to knowledge beyond the classroom and cultivate learner-driven deep learning (NPDL)
	Collaborative practices enhance learners engagement, learning and educational success
Environmental Sustainability	To promote and enhance learners knowledge and understanding of the environment and ecosystems in a meaningful and sustainable way
	Meaningful participation encourages active thinking about relationships and change to global ecosystems
	Achieve green-gold status within the EnviroSchools Environmental programme by December 2018/2019
Relationships	Enhance and strengthen networks
Hauora Wellbeing	The well being of learners, staff and community is actively prioritised and programmed
Kāhui Ako Community of Learning	To collaborate effectively through the establishment of the kāhui Ako - Ngā Peka o Tauwharekākaho to meet agreed achievement standards

Strategic Theme 1:

Learning

Strategic Goals:

Learners will be Innovative, Connected, and Empowered (ICE) – they will drive their passion for learning

Learners will be achieving at or above the New Zealand Curriculum levels for Reading, Writing and Mathematics

Māori and Pasifika learners are engaged in their learning

Learners with special learning needs are supported in their learning so they can progress in relation to the NZ Curriculum and fully participate in and contribute to the school and their community environment

Leverage digital technology to accelerate access to knowledge beyond the classroom and cultivate learner-driven deep learning (NPDL)

Collaborative practices enhance learners engagement, learning and educational success

Strategic Goals	Annual Goals					
Learners will be Innovative, Connected	Learners are engaged in authentic personalised learning, meeting individual learning styles and needs. They will achieve to a high standard promoting lifelong learning					
and Empowered. They will DRIVE their passion for learning	Learners come to school motivated, enthusiastic, happy and want to le for their child	earn. Parents are co	onfident West Me	lton School is the s	school of choice	
(Refer to action plan)	Professional Development will promote and support learners' achievement goals, retain and promote high quality teaching ands support staff	 New Pedagogies for Deep Learning (NPDL) – School wide (Core Education three year contract 2018 - 2020) Restorative Practices – School wide (Margaret Thorsborne) Play Based Learning – Years 1 – 4 (Longworth Education) Writing – School wide (Engaging boys, spelling) 				
			Achieveme	ent Targets		
		2017	2018	2019	2020 - 2021	
Learners will be achieving	Reading	88%	89%	90%	90%	
at or above the New Zealand Curriculum levels	Learners are achieving at or above their expected level					
for Reading, Writing, Mathematics and	Writing	81%	83%	84%	85%	
Statistics	Learners are achieving at or above their expected level					
(Refer to action plans)	Mathematics and Statistics	88% 88% 89% 89%				
	Learners are achieving at or above their expected level					

Strategic Goal

Māori and Pasifika learners are engaged in their learning

(Refer to Cultural Responsiveness action plan)

Strategic Goal

Learners with special learning needs are supported in their learning so they can progress in relation to the New Zealand Curriculum and fully participate in, and contribute

to, the school and their community environment

(Refer to Learning Support action plan)

Strategic Goal

Leverage digital technology to accelerate access to knowledge beyond the classroom and cultivate learner-driven deep learning (NPDL)

(Refer to e-Learning action plan)

Strategic Goal

Collaborative practices enhance student engagement, learning and educational success

(Refer to Collaborative Practice and NPDL action plan)

Learning Annual | Action Plan - Curriculum

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Learners will be Innovative, Connected, and Empowered (ICE) – they will DRIVE their passion for learning

ANNUAL Goals: Learners are engaged in authentic personalised learning meeting individual learning styles and needs. They will achieve to a high standard promoting

lifelong learning

Learners come to school motivated, enthusiastic, happy and want to learn. Parents are confident West Melton School is the school of choice for

their child

Professional Development will promote and support learners' achievement goals, retain and promote high quality teaching ands support staff

How might we	To achieve this we will	Who	Resources	Time frame
Connect our ICE DRIVER vision and values with NPDL goals	Align our ICE DRIVER values with the 6 Competencies	NPDL Focus Team, Staff	PLD Global Hub Tools	End of Term 1
	Articulate the ICE DRIVER values language with 6 Competencies	NPDL Focus Team, Staff	PLD Global Hub Tools Staff meeting	Ongoing
Ensure that our ICE DRIVER values are a visual part of school life	Promote ICE DRIVER values eg Facebook, signage, Celebration of Learning, Bus Tickets	Curriculum Leader, Staff, Promotions Officer	Cost for signage	End of Term 2
Confirm the draft curricula for Maths and Assessment	Formalise the curriculum model as a framework for existing and new curriculum Review and adjust existing documents	Curriculum Leader, Focus Teams, DP		End of Term 1
Develop curricula for English, Inquiry, Health and PE	Use reviewed framework Review current documentation Research latest practice	Curriculum Leader, Focus Teams, DP, Staff	PLD Release Time	English – End of Term 2 Inquiry – End of Term 2 Health and PE – End of Term 3

	Formulate draft documentation			
Review the new planning guidelines	Review and adjust the planning guidelines where necessary. Include these in induction book	Curriculum Leader, Leaders of Learning, Staff	PLD – Team meetings	Review – End of Term 1 Ongoing
Incorporate Play Based Learning in our programme	Continue to develop play-based practice in Kōwhai and Manuka Trial play-based practice in Tī Kōuka Continue offering opportunities for professional development Educate parents on the pedagogy of Play Based Learning	Curriculum Leader, Leaders of Learning, Kōwhai, Mānuka and Tī Kōuka, Staff	PLD – Longworth Education	Parent Workshop – Term 1
Develop effective pedagogy and practice	Share teacher inquiry Professional development Provide professional readings and latest research Undertake learning walks and sharing findings Implement NPDL pedagogy and practice	Curriculum Focus Team, Leaders of Learning, Focus Teams, Staff	PLD	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan - Mathematics

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Learners are achieving 'at or above' the New Zealand Curriculum levels for Mathematics

ANNUAL Goal: 88% of learners will achieve 'at or above' the National Standard in Mathematics

How might we	To achieve this we will	Who	Resources	Time frame
Consolidate 88% achievement	Maintain authentic real learning with flexible groupings	Staff	Professional reading, networking, PDL	Ongoing
	Continue Mathletics programme to support student achievement across the school (Years 4 – 6)	Staff, Mathletics coordinator	Mathletics Mathletics coordinator	Ongoing
	Investigate and initiate target interventions through teacher inquiry and learning support	Mathematics Focus Team, Teachers, SENCo, Senior Management	PDL – Jo Boaler, networking	Ongoing
	Explore ways to partner with parents to support mathematics learning	Mathematics Focus Team Curriculum Leader, DP	Mathematics Workshop	Workshop – Term 2 Ongoing
	Ensure mathematics is a daily part of the programme	Leaders of Learning, Mathematics Focus Team		Ongoing
Review delivery of mathematics programme throughout the school	Undertake self/peer feedback, Learning Walks, professional dialogue in team/focus group meetings	Mathematics Focus Team, Parents, Staff	Release Time	Terms 1 - 4
Finalise school basic facts	Transition from basic facts to Growth Mindset tasks	Mathematics Focus Team, Staff	PDL, networking	By end of Term 2
Ensure Growth Mindset practices are	Support teachers with pedagogy based	Mathematics Focus	PDL – Jo Boaler, Carol	Ongoing

consistent throughout the school	around Growth Mindset	Team, Staff, Senior Management	Dweck	
Ensure that assessment practices are purposeful and consistent school wide	Finalise assessment practices and recording school wide Provide professional development on school wide moderation	Mathematics Focus Team, DP	PDL – PaCT Tool	By end of Term 2
Introduce proven successful initiatives to enhance mathematics programmes	Visualise vocab through a 'maths wall'	Mathematics Focus Team, Staff	PDL – Jo Boaler, networking, visits	Ongoing
	Introduce and use 'Think Boards'	Mathematics Focus Team, Staff	PDL	By end of Term 1
Build professional knowledge and capability	Explore different professional development opportunities eg moderation	Mathematics Focus Team, Curriculum Leader, DP	PDL, networking, visits	Ongoing
Evaluate effectiveness of Mathletics	Survey teachers and parents	Staff	Survey Monkey	Term 4

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan - Literacy

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Learners are achieving 'at or above' the New Zealand Curriculum levels for Reading and Writing

ANNUAL Goal: 89% of learners will achieve 'at or above' the National Standard in Reading

83% of learners will achieve 'at or above' the National Standard in Writing

How might we	To achieve this we will	Who	Resources	Time frame
Support staff and learners to achieve our	Explore ways of developing oral language	Literacy Focus Team,	Research material	Ongoing
2018 achievement target	skills, as a foundation for writing	Staff		
	Provide professional development to staff	Literacy Focus Team,	PLD – staff meetings	Ongoing
	to ensure best practice eg moderation	Staff		
	Provide opportunities to network with			
	other schools			
	Introduce WordLab school wide to explore	Literacy Focus Team,	WordLab Resources	Term 1 Week 5
	vocabulary, word meanings and	Staff		
	derivations			
	Survey learners for writing attitude	Literacy Focus Team,	Survey	Terms 1 and 4
		Teachers		
Use the Literacy Learning Progressions to	Provide professional development	Literacy Focus Team,	MOE Literacy Learning	Ongoing
identify next step learning	opportunities to become more familiar	Staff	Progressions	
	with literacy learning progressions		PLD – staff meetings	
	Utilise the literacy learning progressions as			
	part of planning and assessment practices			
Ensure that reading and writing	Finalise literacy assessment guidelines and	Literacy Focus Team,	Assessment Tools	By end of Term 2
assessment practices are purposeful and	schedule	Curriculum Leader, DP,		
consistent school wide	Moderate writing school wide	Teachers		
Educate parents in strategies they can	Communicate with parents through a	Literacy Focus Team,		Term 1 workshop
utilise to support literacy learning at home	parent workshop, information in the	Curriculum Leader,		Ongoing
	school newsletter, information on the	Teachers		
	website			
Ensure that our bi-cultural identity is	Read, write, speak and listen to Te Reo	Literacy Focus Team,	Networking	Ongoing
woven into all areas of the curriculum	Māori as part of everyday teaching and	Cultural Responsiveness	Professional reading	
through literacy	learning	Team, Staff		

Introduce proven successful initiatives to	Establish Reading Recovery intervention	Literacy Leader	PLD	Ongoing
enhance our literacy programme			Network	
			Professional reading	
Develop a school wide Literacy	Organise staff meetings in order to	Literacy Focus Team,		Draft end of Term 1
programme	identify important elements for teaching	Curriculum Leader,		Final by end of Term 2
	and learning Literacy at WMS	Teachers		
	Use school wide format to write a			
	statement of shared understanding			
	Research latest pedagogy and practice			

Internal Evaluation —Aaron to evaluate

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan - Writing Target

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Learners are achieving 'at or above' the New Zealand Curriculum levels for Reading, Writing and Mathematics

ANNUAL Goal: 83% of learners will achieve 'at or above' the National Standards for Writing

- To accelerate the progress of boys writing from 'below to at' the National Standard from 75.9% to 79%
- Year 2 boys (9) | Year 3 boys (9) | Year 4 boys (7) | Year 6 boys (8)

Strategies	Who	Timeframe	How will we know?
Survey writers to establish attitude for writing	Teachers	Term 1 and 4	Student voice – insight into attitude and barriers. Demonstrate a growth mindset
Identify contexts of interest	Teachers	Term 1	Teachers to use high interest contexts
Identify learners in learning intents and outline strategies for raising achievement	Teachers	Term 1 and 3 Ongoing	Teachers are aware of target learners and are strategic, considered and deliberate in their approaches to meeting needs
Evaluate the effectiveness of the strategies outlined in learning intent	Teachers	Ongoing	Teachers reflect on effectiveness of their programmes and consider improvements
Staff to build interventions around teacher inquiry	Teachers	Term 1 Ongoing	Inquiry / Achievement target is a focus for discussion at team meetings
Establishment of a school wide spelling programme	Teachers, Literacy Focus Team	Term 1 and Term 4 Ongoing	Planning is evident in teacher planning documentation. Improvement in data.
National Standards and Literacy Learning Progressions are used to define and select appropriate literacy learning tasks	Teachers, Literacy Focus Team, Leaders of Learning	Ongoing	Staff use self, peer and both informal and formal assessment to evaluate learners work
Staff will know what the student achievement targets are	Senior Leadership	Term 1	Teachers focussed on meeting target and raising student achievement
Clear expectations of where the target group are at and their next step	Teachers, Leaders of Learning, Literacy Focus Team, DP	Term 1	Children are engaged in daily writing and can talk about their learning
Teachers to use a variety of explicit teaching of the target learners eg Group teaching, scaffolding, quality feedback	Teachers	Ongoing	Teachers plan and use a range of specific instructional strategies including guided, independent, shared and grouped writing

Teachers to use a range of assessment strategies	Teachers	Ongoing	Building capability of staff in ELLP
Gather accurate data of the target group and analyse it to inform teaching and learning	Teachers, Leaders of Learning, DP	Ongoing Refer to assessment schedule	Accurate gathering, interpreting and use of assessment tools in writing
Writing is a daily part of the programme	Teachers, Leaders of Learning	Ongoing	Teachers planning
Partnership between parents and teachers	Teachers, Leaders of Learning, Literacy Focus Team	Ongoing Term 1 - workshop	Parents attending Literacy workshop
Teaching approaches are varied and based on effective Literacy Practice	Teachers, Leaders of Learning, Literacy Focus Team	Ongoing	Pedagogy and practice are a focus for discussion at team meetings
Professional dialogue in team / focus group meetings to promote effective deliberate acts of teaching	Teachers, Leaders of Learning, Literacy Focus Team	Ongoing	Shared understanding of effective practice across a team

Learning Annual | Action Plan - Cultural Responsiveness

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Māori and Pasifika learners are engaged in their learning

How might we	To achieve this we will	Who	Resources	Time frame
Develop Teacher knowledge Resources for Teaching	Collect and share resources – centralise in Pouakai space	CR Team	Storage built	End of February
	Celebrate diversity deliberately and visibly - dates in calendar	Staff, CR Team	Calendar of events	Ongoing End of February
	Develop and practise school portfolio of waiata and karakia	Staff, CR Team	Waiata	Ongoing – Every meeting
	Up skill staff and learners in presenting mihi (eg meetings, Te Reo enrichment)	Staff, CR Team	Staff Meetings, Public Events, Template	Ongoing - Fortnightly
	Incorporate the code of standards - values, cultural aspects	Staff, CR Team	Reflective activity	Once per semester
Develop school tikanga, confidence and recognition of cultural process and	Establish a portfolio of whakatauki with visible and deliberate use	Teachers	Whakatauki for staff	Term 1
formalities	Provide authentic performance opportunities for Kapa haka group in the wider school community	CR Team, Kapa haka tutors	Funding applications	Term 3
	Embed our Cultural Narrative in our practice by ensuring that all staff can access, use and understand them	Chloe, Leaders of Learning	Cultural Narrative	Ongoing
	Embed our Taumutu values in our	CR Team, Leaders of	Taumutu Values	Ongoing

	practices by ensuring all staff can access, use and understand them	Learning		21
	Familiarise and support staff with Poroporoaki protocols	CR Team	Outline of process	Term 1 Ongoing
Develop cultural networks with Kāhui Ako schools	Participate in cultural events across the Kāhui Ako	CR Team	Kāhui Ako members	Ongoing
Promote the learning environment – celebrate and affirm our cultural identity	Create a front entrance culturally appropriate mural	Chloe, Kathryn Meyers, Learners, Community expertise	Time, paint	By end of year
	Create an outside environment culturally appropriate mural	Chloe, Kathryn Meyers, Learners, Community expertise	Time, paint	When old admin building removed
	Upgrade the Whāre-iti	Chloe, Kathryn Meyers, Learners, Community expertise		By end of year

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan - Learning Support

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal:

Learners with special learning needs are supported in their learning so they can progress in relation to the New Zealand Curriculum and fully participate in and contribute to the school and their community environment

How might we	To achieve this we will	Who	Resources	Time frame
Support staff, and learners to achieve our 2018 achievement target of 83% in writing – particularly focussing on boys writing	Allocate Learning Assistant support to communities with specific target requirements	SENCo, DP	Time Funding	Ongoing
	Provide professional development for Learning Assistants eg readings, courses	SENCo, DP, Learning Assistants	Professional reading Funding	Ongoing
Initiate and engage in effective communication with parents, staff and support agencies	Provide community workshop outlining systems and procedures pertaining to Learning Support	SENCo, Gifted and Talented Coordinator, DP		Workshop – Term 2
	Ensure emails to parents and support agencies have teacher and SENCo / DP cc'd in where appropriate	Staff, Parents		Ongoing
	Be proactive when contacting parents regarding a student's needs	SENCo, DP, Leaders of Learning, Teachers		Ongoing
	Support parent workshops eg mathematics and literacy	SENCo, DP		Ongoing
Ensure that staff are aware of the latest pedagogy and practice	Provide professional development and readings on Specific Learning Difficulties	SENCo, DP	Funding, RTLB, Outside Agencies, Staff Meeting	Ongoing
Ensure school pedagogy and practices are	Up skill Learning Assistants on Play Based	SENCo, Kōwhai Teachers	Funding, PDL	Ongoing

evident in Learning Support provisions	Learning			
Provide effective support programmes	Ensure that Learning Assistants consolidate their knowledge and practice of support programmes	SENCo, Learning Assistants		Ongoing
	Monitor the accelerated progress of learners	SENCo, DP		Ongoing
Ensure all learners needing additional support or extension are catered for	Implement systems for identification and documentation eg Learning Intents, Clarification of Concern	SENCo, DP, Leaders of Learning		Ongoing
	Utilise staff and community passions and strengths with enrichment programmes — academic, cultural and sports events	Staff, Gifted and Talented Coordinator, Lunchtime Coordinator	Funding	Ongoing
	Provide opportunities for learners to enter competitions and socialise with likeminded learners	Gifted and Talented Coordinator, Staff	Funding	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan — e-Learning

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Leverage digital technology to accelerate access to knowledge beyond the classroom and cultivate learner-driven deep learning (NPDL)

How might we	To achieve this we will	Who	Resources	Time frame
Use strategies to engage and motivate learners to accelerate and deepen learning (NPDL Teacher S-A Rubric)	Implement thinking tools and strategies through e-Learning practices	e-Learning Team Teachers	Team Meetings	Ongoing
	Use digital technologies to support collaborative practices in authentic and purposeful ways – including teacher planning, movie making, assessment reporting and recording	e-Learning Team Teachers	Team Meetings	Ongoing
	Increase use of digital media (movie making, photography, learners blogs) to allow for learner reflection, creation of content and authentic sharing of learning with the community	e-Learning Team Teachers	Team Meetings	Ongoing
	Develop community websites as a vehicle for communicating ideas, information and learning with community			
Improve pedagogical understanding of staff to ensure learners are engaged in 21st Century learning	Establish a critical friend / network between staff (groups of 4 – one from each learning community)	e-Learning Team Staff	Staff Meetings Readings	Establish Term 1 Ongoing
	Improve areas of teaching and learning by using iPads Devices used effectively in all curriculum areas daily and with confidence	e-Learning Team Staff	Team Meetings	Ongoing

	Develop a small list of Apps that are specific to our learning and learning environment			
	Participate in ActivBoard professional development opportunities Work towards ActivBoard Centre of Excellence accreditation	Carolyn (lead), Pam	Heath	Ongoing Accreditation Term 1 2019
	Complete Level 1 Google Certification Course Work towards Level 2	e-Learning Team	Cost per exam	Level 1 – End of Term 1 Level 2 - 2019
	Attend professional development to extend personal understandings and gain knowledge around new Technology Curriculum	e-Learning Team	Cost	Interfacexpo – 25 May
	Develop understanding of the new Technology Curriculum to be implemented from 2020	e-Learning Team	Online resources PLD	Ongoing 2019
	Read and discuss professional reading and articles related to e-Learning – shared at focus meetings, linked to Arinui, staff meetings	e-Learning Team Teachers		Ongoing
Reflect and review this action plan to continue progress in 2019	Use 'The strategic thinking roadmap' to identify current areas of strength and weakness across the school, and to highlight areas of focus for the future	Christina (lead) e-Learning Team	Strategic Roadmap	Ongoing Term 4 – review action plan
Ensure learning needs across the school are supported by well-maintained technical infrastructure	Maintain TELA+ leases for staff, and iPad leases to ensure 1:1 for Year 7/8; 1:3 for Year 5/6; 1:4 for Year 4 and 1:6 for Year 0-3	TELA – Pam, Natasha iPads – lease, liaison	TELA Clinton	Ongoing

Continue with software updates and server maintenance			
Develop age-appropriate digital citizenship skills across school, including an understanding of online safety Work towards CommonSense Media accreditation Complete Google online safety and digital citizenship course	e-Learning Team Teachers	Cost	Ongoing Accreditation 2019
Continue use of LineWize to monitor internet usage	Christina	LineWize Clinton	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Learning Annual | Action Plan - Collaborative Practice and NPDL

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

STRATEGIC Goal: Learners will be Innovative, Connected and Empowered. They will DRIVE their passion for learning

How might we	To achieve this we will	Who	Resources	Time frame
Connect the deep learning goals with our school vision and values – ICE DRIVER	Align our ICE DRIVER values with the 6 Competencies	Staff, NPDL Focus Team	PLD Global Hub tools	Term 1
	Articulate the language of 6 Competencies with ICE DRIVER values	Staff, NPDL Focus Team	PLD Global Hub tools	Ongoing
	Regular revisiting and reviewing the school conditions for deeper learning	Staff, NPDL Focus Team	PLD	Terms 1 - 4
Demonstrate the competencies of 'character and collaboration' traits	Ensure that they are an integral part of our planning and practice Staff to role model traits Unpack the learners competency framework rubric	Teachers, Leaders of Learning, NPDL Focus Team	PLD Global Hub tools – competency framework	Ongoing
Ensure that all learners are reviewed against the 'character and collaboration' global deep learning competencies	Have powerful feedback conversations with learners Regularly provide opportunities for our learners to self reflect using the competency framework rubric Internal moderation	Teachers, Leaders of Learning, NPDL Focus Team	PLD Global Hub tools – competency framework	Ongoing End of Year
Inform and engage our community in NPDL – 'leading deep change' as genuine	Provide workshop opportunities and information in newsletters.	NPDL Focus Team	PLD CORE Education (Margot)	Ongoing Term 1 workshop

learning partners	Showcase at Celebration of Learning		Cluster Schools	Term 3 celebration
Effectively build capacity of pedagogy and practice	Create a shared Google resource Provide professional learning opportunities Undertake Learning Walks	NPDL Focus Team	PLD CORE Education (Margot) Cluster Schools	Ongoing
Establish effective collaborate partnerships	Establish and review MATES agreements Provide professional learning opportunities to develop "important conversation" skills Use competency teacher rubric	Senior Leaders	Learning Talk: important conversations at work - Joan Dalton CORE courses	Ongoing Term 1 MATES
Develop a shared understanding of collaborative practices throughout the school	Share pedagogy and practice Use competency teacher rubrics	Senior Leaders, NPDL Focus Team	PLD CORE Courses	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Strategic Theme 2:

Environmental Sustainability

Strategic Goals:

To promote and enhance learners knowledge and understanding of the environment and ecosystems in a meaningful and sustainable way

Meaningful participation encourages active thinking about relationships and change to global ecosystems

Achieve green-gold status within the EnviroSchools Environmental programme by December 2018 / 2019

Environmental Sustainability Annual | Action Plan

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

How might we	To achieve this we will	Who	Resources	Time frame
Plan for and implement ideas to achieve Green-Gold status within the Enviroschools Environmental programme	Plan next steps Share all projects and achievements of the EcoWarriors and WMS environmental education within the community Report all enviro trips and achievements to the local papers Incorporate Wastebusters programme and Christchurch City Council into learning community programmes where possible Reflect on current environmental practices and teaching conducted by each teaching team View progress of other enviroschools in the Selwyn district, establishing a closer relationship with these schools	Enviro Coordinator, Matt Stanford (Enviroschools), EnviroTeam, Leadership Team, EcoWarriors, Community, Promotions Coordinator, Staff	Budget, PLD – staff meeting, Matt Stanford (Enviroschools), Release Time	Ongoing
Ensure that meaningful participation encourages active thinking about relationships and change to global ecosystems	Visit an established bird sanctuary Lead the design of outdoor learning spaces associated with the new buildings eg construction, sundial	Enviro Coordinator, Matt Stanford (Enviroschools), EnviroTeam, Leadership Team, EcoWarriors, Community, Board of Trustees, Principal, Staff	Matt Stanford (Enviroschools), Funding, Time	Ongoing
Develop sustainable practices and authentic relationships with the environment	Maintain weekly school wide recycling and reduction of rubbish being brought into the school	Enviro Coordinator, EnviroTeam, Leadership Team, EcoWarriors,	Time	Ongoing

	Promote litter-free lunchboxes with aim of a significant drop in litter numbers across the school and community Allocate a specific garden area to each team Establish recycling team to rehome waste and unused equipment	Community, Staff, BoT		
	Extend the role of the Podocarp Forest as an educational area for all learning communities Maintain of weekly school wide worm farm Demonstrate responsibility and care of the school hens Continue to sell eggs, worm juice and produce from the vegetable gardens Approach WM shops to champion the non-use of disposable plastics such as straws Maintain planting and insect monitoring of the Kōwhai Sanctuary Promote the Kōwhai Sanctuary in the local community	Enviro Coordinator, EnviroTeam, P	Time, Community	Ongoing
Build respect for people and their needs within our local community	Extend nursery, shade area and compost area Establish native plants to feed local birds Establish and maintain fruit trees by the BMX track	Enviro Coordinator, Matt Stanford (Enviroschools), EnviroTeam, EcoWarriors, staff, Community	Matt Stanford (Enviroschools), Oderings PLD – staff meetings	Ongoing

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	Produce vegetables and fruit Study water quality of the Waimakariri River and recommendations to be shared with local community and outside agencies			
	In depth report on Eco Warrior activities at all Celebrations of Learning			
	Integration of environmental practices to extend to whole school including staff			
	Provide alternate (environmentally friendly) purchase options for equipment and consumables			
Honour the status of the Tangata Whenua of the land	Undertake an integration of bird and water study Develop Māori knowledge and experience of a sustainable environment integrating into learning programmes	Enviro Coordinator, Matt Stanford (Enviroschools), EnviroTeam, Staff, EcoWarriors, Community	Time	Ongoing
School enviro vision map supports school wide relationships and responsibilities	Enviro Vision Map evolved into a reflective enviro timeline	Enviro Coordinator, Matt Stanford (Enviroschools), EnviroTeam, Leadership Team, EcoWarriors, Community	Matt Stanford (Enviroschools), PLD – staff meetings	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Strategic Theme 3:

Relationships

Strategic Goal:

Enhance and strengthen networks

Relationships Annual | Action Plan

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

How might we	To achieve this we will	Who	Resources	Time frame
Ensure our Communication Plan / Procedures are effective and efficient	Employ a communication consultant to review our communication plan	Board, Principal, Senior Leadership, Staff	Funding, Time	March - June
	Develop, extend and embed ways to digitally connect with our parent community	Board, Principal, Senior Leadership, Staff	eTap, Time	Ongoing
	Establish consistency with school wide communication system and processes	Teachers, Admin staff	eTap, Time	Ongoing
	Ensure the newsletter and social media platforms compliment school happenings (not repetitive)	Promotions officer, e- Learning Team, Senior Leadership	eTap, Time	Ongoing
Develop positive partnerships with Māori whānau, actively engaging them in school life	Engage with our Māori whānau to guide school direction and initiatives	Principal, Cultural Responsiveness Team	Taumutu Rūnanga, School Community	Feb - June
	Engage Māori whānau representation with key roles eg: Cultural Responsiveness Team, Evaluation Team	Principal, Cultural Responsiveness Team	Taumutu Rūnanga, School Community	Ongoing
	Engage community expertise to guide and support Māori Responsiveness goals	Principal, Cultural Responsiveness Team	Taumutu Rūnanga, School Community	Ongoing
Develop effective practices for reporting student achievement to parents, whānau and Board	Review current practice and policy Investigate and plan reporting to parents based on New Zealand Curriculum levels	Principal, Deputy Principal	MOE site, Educational businesses, websites, Evaluation Associates	Feb - July
Continue to effectively promote West Melton School to the wider community	Review and build current practices Seek sponsorship, grants, establish parent portal Participate in initiatives eg Cultural Festival, Oderings Garden Show, sporting events, Kōwhai Sanctuary Support local businesses	Friends of West Melton School (FoWMS), Board, Staff, Promotions Officer	Time, Meetings allocation, Community Support	Feb – Dec 2019

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Plan and prepare for the School Fete in			
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a timely manner			
Facilitate community workshops that meet			
the needs of the community to support			
learning and building knowledge			
Encourage teachers to be part of a PLG	Teachers, Board,		Feb - Dec
Ensure staff are able to attend	Principal, FoWMS		
professional development opportunities			
eg Grow Waitaha; Learning Support –			
RTLB, MoE, Oranga Tamariki			
Review current practices	Teachers, Principal,	Release Time	Feb - Dec
Build with ECE / RC eg. invite to events	•		
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school	Teachers		
Effectively participate in Kāhui Ako	Principal, Staff, Board	Funding	Feb - Dec
initiatives		Release Time	
Network with schools			
Build leadership pathways			
	Welcome new families into West Melton Community Ensure Board newsletters inform the community of progress, developments, successes, improvements and initiatives in a timely manner Facilitate community workshops that meet the needs of the community to support learning and building knowledge Encourage teachers to be part of a PLG Ensure staff are able to attend professional development opportunities eg Grow Waitaha; Learning Support — RTLB, MoE, Oranga Tamariki Review current practices Build with ECE / RC eg. invite to events Showcase current practices promoting our school Effectively participate in Kāhui Ako initiatives	Welcome new families into West Melton Community Ensure Board newsletters inform the community of progress, developments, successes, improvements and initiatives in a timely manner Facilitate community workshops that meet the needs of the community to support learning and building knowledge Encourage teachers to be part of a PLG Ensure staff are able to attend professional development opportunities eg Grow Waitaha; Learning Support — RTLB, MoE, Oranga Tamariki Review current practices Build with ECE / RC eg. invite to events Showcase current practices promoting our school Effectively participate in Kāhui Ako initiatives Network with schools	Welcome new families into West Melton Community Ensure Board newsletters inform the community of progress, developments, successes, improvements and initiatives in a timely manner Facilitate community workshops that meet the needs of the community to support learning and building knowledge Encourage teachers to be part of a PLG Ensure staff are able to attend professional development opportunities eg Grow Waitaha; Learning Support – RTLB, MoE, Oranga Tamariki Review current practices Build with ECE / RC eg. invite to events Showcase current practices promoting our school Effectively participate in Kāhui Ako initiatives Network with schools

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Strategic Theme 4:

Hauora | Well Being

Strategic Goal:

The well being of learners, staff and community is actively prioritised and programmed

Hauora/Well being Annual | Action Plan

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

How might we	To achieve this we will	Who	Resources	Time frame
Enhance current systems and practices that actively monitor and support Hauora	Develop and implement Restorative practices	Teachers, DP	PLD - 5 teachers, (Margaret Thorsborne)	Terms 1 - 4
	Consistently implement the school wide Behaviour Development Plan	Teachers, Student Welfare Team	Bus tickets, certificates, prizes	Ongoing
	Engage community to support the school wide Behaviour Development Plan	Teachers, Community, BoT	Whānau Hui workshop	Ongoing Workshop Term 2
	Administer the Well Being survey to learners and staff	Teachers, DP	Well Being survey	Term 3
	Consistently ensure 'Circle Time' is effective and addresses needs	Teachers	PLD - Staff meetings, school visits, networking	Ongoing
	Continue to explore and implement a Growth Mindset practice	Student Hauora Team	PLD – school visits, networking	Ongoing
	Consolidate the recently established learner pastoral care team	Student Hauora Team	Ursula – CDHB, RTLB, Health Nurse	1-2 meetings per term
	Monitor the Safe School Travel Plan in association with Selwyn District Council	Teachers, Community, BoT, H & S Team	Selwyn District Council	Ongoing H & S meetings
	Staff are familiar and understand relevant key policy and procedures (SchoolDocs)	Teachers, DP	SchoolDocs, Principal, DP	Ongoing
Development of a Hauora programme within PE and Health curriculum to meet	Explore resources to implement a school wide resiliency programme	Student Hauora Team	CDHB, networking	End of Term 2 / Ongoing

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increasingly diverse needs	Continue to build on mindfulness practices and implement a school wide programme	Tracey, Anna	networking	End of Term 2 / Ongoing
Provide opportunities to support our community with Mental Health challenges	Provide opportunities for whānau hui workshops on mental health	Student Hauora Team	CoL Kāhui Ako Resiliency workshop	Ongoing Workshops Term 2/4
Further foster an environment where staff are developed, extended, valued and loved and recognised for their outstanding contribution	Further explore options promoting Hauora	Staff Pastoral Care Team	Funding Time	Ongoing
	Consolidate staff induction processes	DP, Leaders of Learning, Teachers	Funding Time	Ongoing
	Distribute leadership to enhance and acknowledge individual strengths and areas for development	Principal, DP's, Leaders of Learning, Unit holders	Funding Time	Ongoing
Select and enhance high performing staff	Promote ACET teachers	Principal, BoT	Funding	Ongoing
	Attract high calibre applicants to our school	Principal, BoT		Ongoing
Prioritise work – life satisfaction	Set personal goals	Staff, BoT	Self discipline	Ongoing
	Providing staff with varied leisure opportunities	Staff, BoT	Self responsibility	Ongoing
	Encourage staff to manage their workloads (home one day early each week)	Staff, Senior Management, BoT	TFP	Ongoing
	Scheduling meetings smartly and practising TAPA	Staff, Senior Management	Time	Ongoing

To what extent are all our learners experiencing success?	To what extent are improvement initiatives making a difference for all learners?	How do we know? (List evidence using links)	How can we do better? (Next steps)

Kāhui Ako | Community of Learning

Strategic Goal:

To collaborate effectively through the establishment of the Kāhui Ako - Ngā Peka o Tauwharekākaho to meet agreed achievement standards

Kāhui Ako / Community of Learning Annual | Action Plan

This section details the actions that will be undertaken in 2018 and the expected results for the year. The 2018 review section will be completed by November to enable the Board of Trustees to begin the review process.

Kāhui Ako / Community of Learning being Action Plan (insert link here after March meeting